# Our Sustainability Performance FY2022

**Our priorities:** 



#### Making a difference to the sustainability of people and lives

| Priority     | Performance Data  | Crop Year 19<br>Financial Year 20               | Crop Year 20<br>Financial Year 21               |
|--------------|---|---|---|
| Our business | Group revenue   | <b>\$1.13</b><br>billion                        | <b>\$1.03</b><br>billion                        |
|              | Australian Paddy Price <sup>1</sup>                         | <b>A\$500 Fixed Price</b><br>per tonne (Reiziq) | <b>A\$750 Fixed Price</b><br>per tonne (Reiziq) |
|              | Tonnes rice harvested <sup>2</sup>                          | <b>54,000</b><br>paddy tonnes harvested         | <b>45,000</b> paddy tonnes harvested            |
|              | Tonnes of paddy rice per hectare average yield <sup>2</sup> | <b>10.75</b> tonnes per hectare                 | 10.62<br>tonnes per hectare                     |
|              | Number of regions (countries) rice sourced from             | <b>11</b> countries                             | 12<br>countries                                 |
|              | Number of Australian growers <sup>2</sup>                   | 71  | 105   |
|              | Government and university partnerships                      | 24  | 28  |



| Material Topic                                   |
|--|
| Financial challenges<br>in the supply chain      |
|  |
| R&D and agronomics<br>Financial challenges       |
| in the supply chain<br>Water management          |
| Secure rice supply<br>Product quality and safety |
|  |
|  |
|  |

#### **Our priorities:**



## Making a difference to our environment Minimise the envrionmental impact of our products from farm to table

| Priority   | Long-term target   | Performance Data   | Crop Year 19<br>Financial Year 20         | Crop Year 20<br>Financial Year 21         | Crop Year 21*<br>Financial Year 22                    | Material Topic   |
|--|--|--|---|---|---|--|
| Water Productivity<br>Toward the most water-<br>productive rice products<br>in the world | Support the broader Australian rice<br>industry's aspirational target of 1.5<br>tonnes per megalitre for Australian<br>rice by the end of 2027 | Average paddy tonnes produced per megalitre <sup>2</sup>   | <b>0.87</b> tonnes per megalitre          | 0.88<br>tonnes per megalitre              | <b>0.73</b> tonnes per megalitre                      | R&D and agronomics<br>Water management<br>Secure rice supply<br>Product quality and safety |
| Climate Resilience   | Net zero by 2050 at the latest   | Group Scope 1 emissions <sup>4</sup>   | 9,576                                     | 9,577                                     | 9,837   | Role in local economies  |
| Vet zero emissions across<br>pur value chain   | Near Term: <sup>3</sup> By 2030, Scope 1 and 2,<br>non-rice Scope 3:   |  | tonnes of CO2e                            | tonnes of CO2e                            | tonnes of CO2e  | Climate change   |
| Partner with growers to create   | • 25% reduction in emissions   | Group Scope 2 emissions <sup>4</sup>   | 51,612                                    | 44,854                                    | 78,405  | Energy efficiency and  |
| step change in reducing<br>missions  | • 100% renewable energy  |  | tonnes of CO2e                            | tonnes of CO2e                            | tonnes of CO2e  | energy reduction   |
|  | Rice-related Scope 3: Working with<br>our rice supply chain to achieve Net   | Group Total energy consumed <sup>4</sup>   | <b>377,700</b><br>GJ                      | <b>365,948</b><br>GJ                      | <b>484,124</b><br>GJ                                  | Climate change   |
|  | Zero across their operations by the end of 2050  | Total GJ per tonne of finished product (FP) produced ${}^{\!\!\!\!\!^4}$   | <b>0.285</b><br>GJ/ FP tonne              | <b>0.495</b><br>GJ/ FP tonne              | <b>0.411</b><br>GJ/ FP tonne                          |  |
|  |  | Total tonnes of CO2e per tonne of FP produced <sup>5</sup>   | <b>0.046</b><br>Tonnes of CO2e / FP tonne | <b>0.074</b><br>Tonnes of CO2e / FP tonne | 0.067<br>Tonnes of CO2e / FP tonne                    | _  |
| Adopt TCFD recommendations   | Implement TCFD recommendations   | Progress towards TCFD recommendations  |   |   | TCFD Report disclosed<br>www.sunrice.com.au/tcfd-2022 | _  |
| Waste Reduction<br>Toward zero waste   | Meet Australian APCO Targets by the end of 2025:   | % of product packaging on the Australian market<br>that is conditionally recyclable and/or kerbside                        | 99%<br>SunRice only                       | 99%<br>SunRice only                       | <b>97%</b> <sup>7</sup>                               | R&D and agronomics<br>Role in local economies  |
| from our products<br>and packaging   | • 0% single use  | recyclable (by weight) <sup>6</sup>  |   |   |   | Product safety & quality   |
|  | 100% reusable, recylcable and compostable 50% recycled content   | % of product packaging on the Australian market that is made of recycled content $^{\rm 8}$                                |   |   | 8%  |  |
|  | • 50% recycled content   |  |   |   |   |  |
|  | 100% of all Australian and New Zealand products feature ARL by end of FY2024   | % of Group product packaging SKUs optimised against sustainable packaging guidelines based on APCO <sup>9</sup>            |   | 63%<br>SunRice only                       | 100% SunRice, table rice only<br>36% Group            |  |
|  |  | % of Group product displaying the Australasian<br>Recycling Label (ARL) <sup>10</sup>                                      |   | <b>41%</b><br>SunRice only                | 60% SunRice, table rice only 36% Group                |  |
|  | 50% reduction in operational waste<br>to landfill by end FY2024, against the   | Tonnes of waste diverted from landfill <sup>11</sup>   | <b>3,297</b> tonnes                       | <b>13,480</b><br>tonnes                   | <b>15,579</b><br>tonnes                               | _  |
|  | Group's FY2022 baseline  | % of tonnes of waste diverted (recycled, reused)<br>from landfill (excluding by-products sold or<br>donated) <sup>11</sup> | 27.1%                                     | 47.9%                                     | 72.2%   | _  |
|  |  | % of rice hulls resulting from the yearly rice production which are on sold for re-use <sup>12</sup>                       | 99.8%                                     | 100%                                      | 96.6%   |  |

#### **Our priorities:**



#### Making a difference to our communities

Partner with communities to enrich lives socially and economically, leveraging our expertise wherever we operate.

| Priority  | Long-term target   | Performance Data  | <b>Crop Year 19</b><br>Financial Year 20  | Crop Year 20<br>Financial Year 21   | Crop Year 21*<br>Financial Year 22                                   | Material Topic                        |
|---|--|---|---|---|--|---------------------------------------|
| Resilient Communities600,000 meals dorOur communities considerFY2022-FY2024SunRice a vital part of theirecosystem   | 600,000 meals donated between<br>FY2022-FY2024                                 | Number of meal equivalents donated <sup>13</sup>  |   |   | 480,000+   | Our people<br>Labour practices        |
|   |  | Value of donations to community organisations <sup>14</sup>   |   |   | \$1.04M  |                                       |
| Respecting Human Rights<br>Equity and equality across our<br>operations and supply chain100% of SunRice owned sites with<br>refreshed social and ethical audits<br>by the end of FY2024 | refreshed social and ethical audits  | Cumulative number of sites with social<br>and ethical audits  |   |   | <b>37%</b> <sup>15</sup>   | Our people<br>Role in local economies |
|   | by the end of FY2024   | Number of employees who have completed<br>role-relevant training on the Modern Slavery<br>Act requirements in support of our Supplier<br>Sustainability Program <sup>16</sup>                   |   | 527   | 172  |                                       |
|   | The number of suppliers who have been risk assessed in ${\rm Ei} {\bf Q}^{17}$ |   | 2,000+  | 5,000+  |  |                                       |
|   | Training of employees -<br>Anti-Bribery and Corruption (ABC)                   | All ABC training<br>is up to date.<br>All new starters complete<br>online training with medium<br>and high risk employees<br>receiving alternate face to face<br>and online training each year. | All ABC training<br>is up to date.<br>All new starters complete<br>online training with medium<br>and high risk employees<br>receiving alternate face to face<br>and online training each year. | All ABC training<br>is up to date.<br>All new starters complete<br>online training with medium<br>and high risk employees<br>receiving alternate face to face<br>and online training each year. | Anti-bribery and corruption<br>Our people<br>Role in local economies |                                       |

### Making a difference with nourishing products

Create nutritious products to improve the lives of consumers.

5 SunRice Sustainability Snapshot FY2022

| Priority   | Long-term target  | Performance Data   | <b>Crop Year 19</b><br>Financial Year 20   | Crop Year 20<br>Financial Year 21  | Crop Year 21*<br>Financial Year 22  | Material Topic             |
|--|---|--|--|--|---|----------------------------|
| Food security<br>& quality<br>Secure, nourishing and<br>quality products | Maintain SunRice controlled operations<br>maintain GSFI recognised standard | Number of facilities meeting specified quality standards <sup>18</sup> | All SunRice manufacturing<br>plants hold food safety and<br>quality certification to the Codex<br>HACCP International Food<br>Standard. Additional quality and<br>related certifications are held<br>at sites according to the needs<br>of the business and customer<br>requirements. These include<br>GFSI, non-GMO, Halal, Kosher<br>and Organic certifications. | All SunRice manufacturing<br>plants hold food safety and<br>quality certification to the Codex<br>HACCP International Food<br>Standard. Additional quality and<br>related certifications are held<br>at sites according to the needs<br>of the business and customer<br>requirements. These include<br>GFSI, non-GMO, Halal, Kosher<br>and Organic certifications. | All SunRice Group manufacturing<br>sites hold food safety and<br>quality certification to the Codex<br>HACCP International Food<br>Standard. Additional quality and<br>related certifications are held<br>at sites according to the needs<br>of the business and customer<br>requirements. These include GFSI,<br>non-GMO, Halal, Kosher, FeedSafe<br>and Organic certifications. | Product Safety and Quality |
|  | Continue to invest in efficiency of rice                                    | Continuous improvement in Australian Pure Seed                         |  |  | 6   |                            |

breeding and extension programs to improve on farm productivity (yield/ha), quality and genetic purity

Continuous improvement in Australian Pure Seed Program (4 generations by FY2024)<sup>19</sup>

generations

#### **Our priorities:**

#### Governance

| Priority   | Long-term target | Performance Data  | Crop Year 19<br>Financial Year 20  | Crop Year 20<br>Financial Year 21                                     | Crop Year 21*<br>Financial Year 22                                    | Material Topic   |
|------------|------------------|---|--|---|---|--|
| Our People |                  | Total employees   | 2,176  | 1,953   | 2,059   | Our people   |
|            |                  | Female employees  | 560  | 543   | 548   | Labour practices<br>Role in local economies              |
|            |                  | Male employees  | 1,616  | 1,410   | 1,511   |  |
|            |                  | Diversity statistics at board, senior management, senior executive, and total women | See full graphs in 2020<br>Corporate Governance<br>Statement (page 2)              | See full graphs in 2021<br>Corporate Governance<br>Statement (page 7) | See full graphs in 2022<br>Corporate Governance<br>Statement (page 7) |  |
|            |                  | Senior Management positions held by women <sup>20</sup>                             | 31.3%  | 40%   | <b>42%</b>  |  |
|            |                  | Number of employees who undertook leadership development courses <sup>21</sup>      | 58   | 31  | 22  |  |
|            |                  | Generational statistics   | <b>11%</b> Baby Boomers<br><b>35%</b> Gen X<br><b>46%</b> Gen Y<br><b>8%</b> Gen Z | 9% Baby Boomers<br>34% Gen X<br>46% Gen Y<br>11% Gen Z                | 8% Baby Boomers<br>31% Gen X<br>48% Gen Y<br>12% Gen Z                |  |
|            |                  | Average age of employees  | 39   | 38  | 39  |  |
|            |                  | Indigenous employees <sup>1</sup>   | 1.8%   | 3.4%  | 3.4%  |  |
|            |                  | Employee Engagement Score   | Survey conducted every 12–24 months  | <b>75%</b><br>(Global)  | Survey conducted every 12–24 months                                   |  |
|            |                  | Average tenure  | 6.7  | 6.4 6.0   | 6.0   |  |
| Our Safety |                  | TRIFR (per million hours worked)  | 12.89  | 15.49   | 11.26   | Our people<br>Labour practices<br>Work health and safety |
|            |                  | Recordable injuries   |  | 62  | 48  |  |
|            |                  | Change in TRIFR   | Increase of 8% from CY18   | Increase of 16.7% from CY19   | Decrease of 27.3% from CY20   |  |
|            |                  | Change in LTIFR   |  |   | Decrease of 55.8% from CY20   |  |
|            |                  | Safety training completion rate   | 94.6%  | 95%   | 93.2%   |  |
|            |                  | Safety leadership activities  |  | 99.5%   | 99.6%   |  |
|            |                  | Safety Action Closure Rate  |  |   | 96.7%   |  |
|            |                  | Safety Hazard Closure Rate  |  |   | 99.3%   |  |
|            |                  | Workers operating under OHS certifications  |  |   | 80%   |  |

- \* Unless otherwise stated all disclosures in the Annual Report and this performance data table relate to the Financial Year ended 30 April 2022 (FY2022).
- 1. Australia only.
- 2. Riverina only.
- 3. Detail on Near Term targets is subject to validation by SBTi, including specific guidance on Agricultural targets to be released in Forest, Land and Agriculture (FLAG) Guidance.
- 4. Global data. Facilities under SunRice operational control. FY2022 data is forecasted based on 8 months of actual data. Australian data prepared as per NGER reporting standards for the SunRice FY ending 30 April 2022 (note NGER public reports and disclosure in the Directors Report 1 July-30 June). International data calculated based on available data.
- 5. Global data. FY2022 data is forecasted based on 8 months of actual data.
- 6. Packaging is recyclable kerbside or through RedCycle.
- 7. Expanded this year to include SunRice, Riviana and CopRice products sold in Australia. APCO targets refer to % of SKUS that are totally resuable, recyclable or compostable. SunRice Group has 56% of its SKUS that meet this target.
- 8. Reporting for the first time this year.
- 9. These numbers align with current APCO reporting period which is calendar year.
- 10. Reporting for the first time this year. These numbers align with current APCO reporting period which is calendar year. Significant progress has been made in first four months of this calendar year.

- 11. FY2022 data range for May 21 to Dec 21 and extrapolated for 12 months. Improvement reflects data collection improved on prior year. Continuing to improve data collection.
- 12. Australia only. FY2022 data range for May 21 to Dec 21 and extrapolated for 12 months.
- 13. Every 0.555kg of product donated is equivalent to 1 meal donated.
- 14. Includes cash and value of product donated.
- 15. Equivalent to six sites as at FY2022.
- 16. Training is role-specific and is valid for two years, explaining lower number in FY2022.



- 17. EiQ is ELEVATE's proprietary supply chain insight platform. Target wording updated from 'Number of new suppliers enrolled in new Supplier Sustainability Program'. We have changed what we are including in this number to better reflect the improvements in our processes moving forward.
- 18. Target updated from 'Quality Standards No of facilities meeting specified std'
- 19. Improvement relates to the lowering of the number of generations over time.
- 20. Senior Management includes Senior Executives and their direct and indirect reports, who have responsibility for creation and implementation of long term strategy, autonomy to operate and/or leadership responsibilities.
- 21. Financial Year. This number has decreased this year due to a reduction in faceto-face training (COVID-19) and particular courses which run for two years.